

# Justin Marlowe

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## Contact

### Office:

Daniel J. Evans School of Public Policy & Governance  
University of Washington  
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### Home:

2639 NW 57th St.  
Seattle, WA 98107

Date of Birth: June 24, 1978

Birthplace: Iron River, MI

## Education

B.S. Public Administration	Northern Michigan University	1999
Master of Public Administration	Northern Michigan University	2001
M.A. Political Science	University of Wisconsin-Milwaukee	2002
Ph.D. Political Science	University of Wisconsin-Milwaukee	2004
Certified Government Financial Manager (CGFM)		2013

## Areas of Specialization

Public financial management; emphasis on public capital markets, capital budgeting and finance, local fiscal policy, public-private partnerships, public health systems finance, public-private partnerships, legacy costs, government financial disclosure

## Academic Appointments

Daniel J. Evans School of Public Policy and Governance, University of Washington:

Endowed Professor of Public Finance and Civic Engagement, 2014-present

Professor of Public Affairs, 2015-present

Associate Professor of Public Affairs (with tenure), 2012-2015

Assistant Professor of Public Affairs, 2009-2012

Assistant Professor, Department of Public Administration, University of Kansas, 2004-2009

## Administrative and Public Service Appointments

Associate Dean for Executive Education, Daniel J. Evans School of Public Policy and Governance, University of Washington, 2015-present

Faculty Director, Executive Master of Public Administration, Daniel J. Evans School of Public Policy and Governance, University of Washington, 2012-2015

Management Analyst, City of Marquette, MI, 1998-2001

Policy Analyst, Council of State Governments, Washington, DC, 1997

## Professional Activities

Expert witness on municipal securities, local government budgeting and finance; Federal District courts and SEC civil enforcement actions, 2014-present

Occasional consulting for: Boston Consulting Group, Cornerstone Research, Public Policy Institute of California, others, 2009-present

Governmental Accounting Standards Board, Task Force on the Government Financial Reporting Model, 2015-2016

University (of WA) Book Store, Board of Trustees and Board of Directors, 2015-present

Municipal Bond Information Services, Inc., development partner, 2013-present

The *Governing* Institute, Senior Fellow, 2012-present

Listen & Talk (non-profit serving children with hearing loss), Board of Trustees (2011-2015); Board Treasurer (2012-2015)

National Academies of Science, Institute of Medicine, Public Health Cost Estimation Workgroup, 2013-2014

King County (WA) Council Budget & Fiscal Management Committee, Basketball/Hockey Arena Proposal Expert Review Panel, 2012

Governmental Accounting Standards Board, Task Force on Fund Balance Reporting, 2006-2008

## Distinctions

Distinguished Teaching Award, Evans School Student Organization, 2012

Honorary Member, Kansas University City Interns, Managers, and Trainees (alumni association), 2009

Jesse Burkhead Award for best article published in *Public Budgeting & Finance* in 2007, Association for Budgeting and Financial Management/Public Financial Productions, Inc.

Award of Excellence, Public Policy Category, University Economic Development Association, 2008.

Department of Public Administration Outstanding Graduate Faculty Award, University of Kansas Center for Teaching Excellence, 2005

Best Papers in Ethics Award, Johnson Institute for Responsible Leadership, University of Pittsburgh Graduate School of Public and International Affairs, 2005

Mike Curro Best Student Paper Award, Association for Budgeting and Financial Management, 2003

Michigan Association of Governing Boards Outstanding Graduating Male, Northern Michigan University, 1999

## Books

- (Co-Editor) *Financial Management in the Public Sector* (with David Matkin) (2013). (London, UK: Sage Publications).
- (Co-Editor) *Management Policies in Local Government Finance, 6th Edition* (with W. Bartley Hildreth and John Bartle). (2012). (Washington, DC: International City/County Management Association).
- (Co-Author) *Capital Budgeting: A Guide for Local Governments, 2nd Edition* (with Bill Rivenbark and Jack Vogt) (2009). (Washington, DC: International City/County Management Association).

## Refereed Journal Articles

- “Municipal Bond Liquidity Before and After the Financial Crisis.” *Municipal Finance Journal*. Forthcoming (2015).
- “Assessing Survey-Based Measures of Personnel Red Tape with Anchoring Vignettes” (with Sanjay Pandey). *Review of Public Personnel Administration*. Forthcoming (2015).
- “Socially Responsible Investing and Public Pension Fund Performance.” *Public Performance and Management Review*. 38, no. 6 (2014): 1-23.
- “Fiscal Implications of City-City Consolidations” (with Michael Gaffney). *State and Local Government Review* 46, no. 4 (2014): 197-204.
- “Accounting Professionalism and Local Government GAAP Adoption: A National Study” (with Saleha Kumahwala and Dan Neely). *Journal of Public Budgeting, Accounting, and Financial Management* 26, No. 2 (2014): 292-312.
- “Municipal Capital Budget Reform: Three Cases from the Great Recession.” *Journal of Public Budgeting, Accounting, and Financial Management* 25, no. 4 (2013): 693-718.
- “Beyond Five Percent: Credit Ratings and Optimal Municipal Slack Resources.” *Public Budgeting & Finance* 31, no. 4 (2011): 1-16.
- “Municipal Credit Default Swaps: Implications for Issuers.” *Municipal Finance Journal* 32, no. 2 (2011): 1-28.
- “The Great Recession’s Impact on the City of Seattle’s Budget” (with Stephanie Leiser). *Municipal Finance Journal* 32, no. 1 (2011): 143-161.
- “Why Financial Resource Management Matters” (with Sharon Kioko, David Matkin, Michael Moody, Dan Smith, and Jerry Zhao). *Journal of Public Administration Research and Theory* 21 (2011, supplement): i113-i124.
- “Is There a GAAP Gap? A Politico-Economic Model of Local Government Accounting Policy Choice” (with Deborah Carroll). *Journal of Public Budgeting, Accounting, & Financial Management* 21, no. 4 (2009): 501-523.
- “Iterations in the Public Financial Management Curriculum: Is What Practitioners Need Being Taught?” (with Michael Moody) *Journal of Public Affairs Education* 15, no. 1 (2009): 47-58.
- “Penetrating the Performance Predicament: Communication as Mediator or Moderator of Organizational Culture’s Impact on Organizational Performance” (with James Garnett and Sanjay Pandey). *Public Administration Review* 68, no. 2 (2008): 266-281.

- “Much Ado About Nothing? The Size and Credit Quality Implications of Municipal Other Post-Employment Benefit Obligations.” *Public Budgeting & Finance* 27, no. 2 (2007): 104-131.
- “Volume, Liquidity, and Investor Risk Perceptions in the Secondary Market: Lessons from Katrina, Rita, and Wilma.” *Municipal Finance Journal* 27, no. 2 (2006): 1-37.
- “Gender Dimensions of Public Service Motivation” (with Leisha DeHart-Davis and Sanjay Pandey). *Public Administration Review* 66, no. 6 (2006): 873-887.
- “Citizen Engagement in Local Budgeting: Does Diversity Pay Dividends?” (with Shannon Portillo). *Public Performance and Management Review* 30, no. 2 (2006): 179-203.
- “Hofferbert in Transit: A Dynamic Stages Model of the Urban Policy Process” (with Robert J. Eger, III). *Review of Policy Research* 23, no. 3 (2006): 413-431.
- “Fiscal Slack and Counter-Cyclical Expenditure Stabilization: A First Look at the Local Level.” *Public Budgeting & Finance* 25, no. 3 (2005): 48-72.
- “Highway Preventive Maintenance Implementation: Comparing Challenges, Processes, and Solutions in Three States” (with Deborah A. Carroll, Rita Cheng, Robert J. Eger, III, and Lara Grusczyński). *Transportation Research Record*, issue 1877 (2004): 10-16.
- “Part of the Solution, or Cogs in the System? The Origins and Consequences of Trust in Public Administrators.” *Public Integrity* 7, no. 2 (2004): 5-25.”
- “Managing Local Intergovernmental Revenues: The Imperative of Diversification” (with Robert J. Eger, III and Deborah A. Carroll). *International Journal of Public Administration* 26, no. 13 (2003): 1495-1519.
- “Agricultural Off-Road Fuel-Tax: A Midwestern Comparative Analysis and Assessment” (with Robert J. Eger III, Deborah A. Knudson, and Amy Verbos). *Transportation Research Record*, issue 1839 (2003): 74-80.
- “Silent Threats: Examining the Importance of Non-Enforcement Auditing Activity” (with Robert J. Eger, III and Deborah A. Knudson). *International Journal of Public Administration* 26, no. 4 (2003): 369-378.

## Book Chapters

- “Cost Accounting for Local Public Health Services.” In *Cost Accounting in Government: Theory and Applications* (Forthcoming, 2017), ed. Zach Mohr (New York: Routledge).
- “Pensions and Other Post-Employment Benefits” (with Thad Calabrese). In *Public Human Resource Management: Problems and Prospects*, 6th ed. (Forthcoming, 2015), eds. Jerrell Cogburn and Richard Kearney (New York: Pearson).
- “Local Government Financial Condition Before and After the Great Recession” In *Local Government Budget Stabilization: Explorations and Evidence* (2015), ed. Yilin Hou (New York: Springer).
- “Control or Collaboration? Market Pressures, Management Reform, and the Evolving Role of the Central Budget Office” (with Robert K. Nye). In *Public Administration Reformation: Market Demand from Public Organizations* (2014), ed. Yogesh K. Dwivedi, Mahmud A. Shareef, Sanjay K. Pandey, and Vinod Kumar (New York: Routledge): 40-58.
- “Fiscal Slack, Reserves, and Rainy-Day Funds.” In *Handbook of Local Government Fiscal Health* (2012), eds. Jonathan Justice, Helisse Levine, and Eric Scorscone (New York:

Taylor & Francis): 321-342.

“Capital Budgeting and Spending.” In *The Oxford Handbook of State and Local Government Finance* (2012), eds. Robert D. Ebel and John E. Petersen (New York: Oxford University Press): 658-681.

“Public Management and Public Financial Management: A Reintroduction” (with Dan Smith). In *The Future of Public Administration, Public Management, and Public Service Around the World: The Minnowbrook Perspective* (2010), eds. Rosemary O’Leary, Soon Hee Kim, and David Van Slyke (Washington, DC: Georgetown University Press): 221-232.

“From Company Town to Consolidated Government: The Western Style Consolidation of Butte and Silver Bow County” (with Susan Keim). In *Promises Made, Promises Kept: The Promise of City-County Consolidation* (2010), eds. Suzanne Leland and Kurt Thurmaier, eds. (Washington, DC: Georgetown University Press): 161-177.

“Financial Management Challenges of Other Post-Employment Benefits for Local Government Employees.” In *Handbook of Employee Benefits and Administration* (2008), eds. Jerrell Cogburn and Christopher Reddick (New York: Taylor & Francis): 211-234.

“Fund Balance, Working Capital, and Net Assets.” In *Public Financial Management* (2006), ed. Howard Frank (New York: Taylor & Francis): 357-381.

“Working Capital Management.” In *Encyclopedia of Public Administration and Public Policy*, 2nd edition (2004), Jack Rabin, ed. (New York: Marcel Dekker).

## **Funded Research**

“Developing and Evaluating Strategies for a Nationwide Uniform Chart of Accounts to Measure Public Health Investment and Spending.” Robert Wood Johnson Foundation, 2016-2018, Co-Investigator - \$995,000

“Inter-Organizational Collaboration in Local Public Health Systems: Implications for Costs, Impact, and Management Capacity.” Robert Wood Johnson Foundation, 2014-2016, Principal Investigator - \$350,000

“Costs and Cost-drivers of Providing Foundational Public Health Services in Washington State and Relationships with Structural and Community Factors.” Robert Wood Johnson Foundation, 2013-2014, Co-Investigator - \$150,000

“Benefits and Costs of City-City Consolidations.” UW/WSU William D. Ruckelshaus Center, 2012, Co-Principal Investigator - \$25,000.

“Incentives, Processes, and Structures in the Municipal Securities Market.” University of Kansas New Faculty General Research Fund, Principal Investigator, 2006-2008 - \$7,850.

“Tax Incentives and Economic Growth in Kansas” (with David Matkin). Kansas Department of Revenue, Co-Investigator, 2006-2007 - \$25,000.

“Evaluation of the Kansas Department of Commerce.” Kansas, Inc., Principal Investigator, 2006-2007 - \$153,000.

“Assessing the Public Financial Management Curriculum” (with Michael Moody). University of Kansas Center for Teaching Excellence, Co-Investigator, 2006-2007 - \$500.

“The Local Fund Balance: Explanations and Implications.” American Accounting Association, Government and Non-Profit Section Doctoral Dissertation Grant, Principal Investigator, 2003-2004 - \$1,250.

“Capital Preventative Maintenance.” Midwest Regional University Transportation Consortium, Project Manager, 2002-2003 - \$111,664.

## Technical Reports

*Guide to Financial Literacy* series, *Governing* Magazine and e.Republic

*Connecting Money, Policy, and Priorities* (2014)

*Managing Your Jurisdiction’s Financial Health* (2015)

*Risks and Rewards in Public-Private Partnerships* (2016)

“Municipal Bonds and Infrastructure Development Past, Present, and Future.” White Paper for the Government Finance Officers Association & International City/County Management Association (2015).

*Determining and Distributing the Cost of Shared Public Health Services*. Center for Sharing Public Health Services (2014).

*Benefits and Costs of City-City Consolidations*. Tri-Cities (WA) Regional Chamber of Commerce (2012).

“Financial Considerations for the Proposed SODO Arena.” King County (WA) Council Budget and Fiscal Management Committee, Arena Proposal Expert Review Committee (2012).

“Can local government leaders stimulate their local economies?” In *Navigating the Fiscal Crisis: Tested Strategies for Local Leaders*, ed. Gerald J. Miller and James H. Svara, White Paper prepared for the International City/County Management Association (2009).

*Survey of Recently Relocated Citizens*. City of Topeka, KS Planning Department (2008).

*Evaluation of the Kansas Department of Commerce*. Kansas, Inc. (2007).

*Baseline Community Visibility Assessment*. Housing and Credit Counseling, Inc. of Topeka, KS (2006).

*The Budget as a Communication Tool*. International City/County Management Association *IQ Report* 37, no. 4 (2005).

*Capital Preventative Maintenance* (with Deborah A. Carroll, Rita Cheng, Robert J. Eger, III, Lara Gruszczynski, Hani Titi, and Ali Roohanirad). Midwest Regional University Transportation Consortium (2003).

*Evaluation of Transportation Organization Outsourcing: Decision-making Criteria for Outsourcing Opportunities* (with Robert J. Eger III, Deborah A. Knudson, and Libby Ogard). Midwest Regional University Transportation Consortium (2002).

## Other Publications

“Public Money” - *Governing* magazine, every other month, February 2013-present

“The Impact of Local School Property Tax Reductions on City and County Revenue Decisions: A Natural Experiment in Kansas (with Jocelyn Johnston, Michael Hayes, and David Matkin). *Public Finance and Management* 11, no. 2 (2011).

- Teaching cases at the *Electronic Hallway*: “Caring for Coho’s Seniors” (2011), “The Llorens Art Museum” (2011), “Planning for Success in Emerald City” (with Mark Funkhouser, 2007).
- “What Can We Learn from Municipal ‘Short Sellers’?” Ipreo, Inc.’s *Better Investor Relations Newsletter* 3, no. 7 (2010).
- “Public Financial Engineering and its Discontents.” *Public Performance and Management Review* 32, no. 4 (2009): 626-630.
- “New Developments in State and Local Finance.” Edited Journal Symposium, *Municipal Finance Journal* 29, no. 3 (2009).
- “Public Management’s Critique of Performance Auditing.” In *Honest, Competent Government: The Unfulfilled Promise of Performance Auditing*, Mark Funkhouser, ed. (Washington, DC: Institute of Internal Auditors) (2009).
- “Budgeting,” “Council-Manager,” and “Debt Issues.” In *Political Encyclopedia of States and Regions*, Don Haider-Markel, ed. (Washington, DC: CQ Press, 2009).
- “Costs of Compliance with Generally Accepted Accounting Principles.” *Public Management* 89, no. 7 (2007): 17-20.
- “The New Organizational Economics of Public Budgeting and Financial Management” (with Deborah A. Carroll). Co-Edited Symposium, *Journal of Public Budgeting, Accounting, and Financial Management* 18, no. 2 (2006).
- “Managing Knowledge Workers in Local Government: Insights from an Expert” (with John Nalbandian). *State & Local Government Review* 37, no. 4 (2005): 250-255.
- “Politics, Economics, or the Public? Examining the Determinants of State Government Performance” (with Deborah A. Carroll). *Korean Journal of Public Policy* 19 (2005): 1-17.
- “On the Importance of Relationship-Building in Government Outsourcing: Findings from the Transportation Industry” (with Deborah A. Carroll and Robert J. Eger, III). *Korean Journal of Public Policy* 13, no. 6 (2003): 127-147.
- Review of *The Moral Foundations of Trust* by Eric Uslaner. *Administrative Theory & Praxis* 26, no. 1 (2003): 149-153.

## Works in Progress

- “Audit Findings and Municipal Borrowing Costs Since the Financial Crisis” (with David Matkin and Youngjoo Park). Under Review.
- “Structure and Performance in Municipal Debt Management Networks.” Under review.
- “The Evolving Fiscal Federalism of State and Local Borrowing.” Preparing for Summer 2015 submission.
- “The Information Relevance of Government Accruals: Evidence from Seasoned Municipal Bonds.” Preparing for Summer 2015 submission.
- “Variation in Unit Costs of Foundational Local Public Health Services (with Bekemeier, et. al). Preparing for Summer 2015 submission.
- “Infrastructure Reporting and Pricing Uncertainty on Seasoned Municipal Bonds” (with Rebecca Bloch and Dean Mead). Preparing for Summer 2015 submission.
- “A Groupings Methodology for Municipal Securities: Theory, Application, and Evidence”

(with Evan Bergstrom and Ron Valnotti). In progress.

### **Conference Presentations (since 2004)**

Academy Health: 2015  
Academy of Management, Government and Non-Profit Division: 2010, 2008, 2004  
American Accounting Association: 2012, 2011  
American Accounting Association, Government and Non-Profit Section: 2015, 2014, 2011, 2010, 2009, 2007, 2006  
American Political Science Association: 2014 (invited)  
American Public Health Association: 2015  
American Society for Public Administration: 2012, 2008, 2007  
Association for Budgeting and Financial Management: every year 2004-2014  
Association for Public Policy Analysis and Management: 2014, 2011, 2010, 2004  
Brandeis University/*Bond Buyer* Municipal Finance Conference (inaugurated 2012): 2015, 2014, 2013, 2012  
Public Health Services & Systems Research, “Keeneland” Conference: 2015  
Public Management Research Association (biennial): 2013, 2009, 2007  
Western Social Science Association, Public Finance and Budgeting Section: 2005-2011; 2015

### **Invited Talks and Seminars**

Federal Reserve Bank of Cleveland, April 2015  
University of Chicago, Municipal CFO Forum, November 2014  
American University, School of Public Affairs, April 2014  
University of Kentucky, Martin School of Public Policy and Administration, October 2013  
Texas A&M University, Political Science Department, September 2013  
Indiana University, School of Public and Environmental Affairs, April 2013  
Arizona State University, School of Public Affairs, November 2012  
Seoul National University, Graduate School of Public Administration, September 2012  
Financial Management Association Applied Finance Conference, June 2012  
University of Washington, Evans School of Public Affairs, October 2011  
Trans-Atlantic Dialogue on Strategic Management in Public Organizations, June 2011  
Rutgers University-Newark, School of Public Policy and Administration, April 2010  
Louisiana State University, Ourso College of Business, December 2008

### **Other Professional Presentations**

2015: Osher Lifelong Learning Institute; Evans/Cascade Nonprofit Executive Leadership Institute; Association of Local Government Auditors National Conference (San Diego, CA); Association of Washington Cities Elected Officials Finance Workshop; Duke University Energy Initiative, Public Finance Workshop; *Governing* Cost of

Government Summit; California Debt Investment Advisory Commission Professional Development conference (San Francisco, CA); Delegation from China Ministry of Finance

2014: Philanthropy Northwest Reflections on Philanthropy; *Governing* Outlook Conference; Evans/Cascade Nonprofit Executive Leadership Workshop; Center for Sharing Public Health Services (webinar); UW Leadership Forum for National Service Executives; *Governing* Cost of Government Summit; Pacific Northwest Intergovernmental Audit Forum (Victoria, BC); Seattle University School of Law

2013: Seattle Northwest Securities Municipal Finance Conference; Evans/Cascade Nonprofit Executive Leadership Workshop; Seattle World Affairs Council; Washington State Annual Non-Profit Conference; APPAM International Conference (Shanghai, China); Leadership Forum for National Service Executives; Pacific Northwest Intergovernmental Audit Forum; Global Municipal Leaders Conference (Marrakesh, Morocco); *Governing* Cost of Government Summit

2012: Evans/Cascade Nonprofit Executive Leadership Workshop; *Governing* Texas Leadership Forum

2011: Pacific Northwest Intergovernmental Audit Forum; Washington State Annual Non-Profit Conference; Leadership Forum for National Service Executives; Evans/Cascade Nonprofit Executive Leadership Workshop; Port of Seattle Century Agenda Roundtable

2010: Humanities Washington/King County Library; The Non-Profit Center of Greater Seattle/Tacoma; Evans/Cascade Nonprofit Executive Leadership Institute; Leadership Forum for National Service Executives

2009: Kansas Government Finance Officers' Association (KSGFOA) Winter Conference; Alliance for Innovation (webinar); Columbia Capital Management, Inc. Public Finance Symposium

2008: Internal Revenue Service, Tax-Exempt/Governmental Entities Division; Louisiana State University, Association of Governmental Accountants (AGA), Kansas City, MO Chapter; KSGFOA

2007: Governmental Accounting Standards Board; AGA Topeka, KS Chapter; KSGFOA Fall Conference, KSGFOA Winter Conference

2006: Springsted, Inc. Public Finance Symposium; University of Kentucky, Martin School of Public Policy and Administration, Public Finance Symposium; KSGFOA Fall Conference, KSGFOA Winter Conference

## **Courses Taught**

At University of Washington: "Financial Management and Budgeting" (MPA Core); "Management and Public Capital Markets" (MPA Elective); "Public-Private Partnerships" (MPA Elective); MPA Capstone Seminar; "Strategic Financial Management I" (Executive MPA); "Executive Economics" (Executive MPA)

At University of Kansas: "Resource Allocation and Control" (MPA Core); "Introduction to Quantitative Methods" (MPA Core); "Advanced Quantitative Methods" (Ph.D. Core)

## **Service to the Profession**

Association for Budgeting and Financial Management:

- Executive Committee, 2008-2010
- Other Service: Seattle Conference Steering Committee (2015-2016), Nominating Committee (2013), Conference Sponsorship (Chair, 2011-2013), Taskforce on Curriculum Standards (2011-2012), Aaron Wildavsky Award Committee (2010), Mike Curro Best Student Paper Award Selection Committee (2009, chair; 2006), Kenneth Howard Award Selection Committee (2005)

Brandeis University Municipal Finance Conference:

- Conference Co-Chair (2013)
- Program Co-Chair (2014-2015)

Public Finance and Budgeting Section of the Western Social Science Association:

- Co-Chair (2007-2008)
- Other Service: Best Conference Manuscript Selection Committee (2009)

Public Management Research Association, Conference Program Committee, 2013

Editorial Boards:

- *Journal of Public Administration Research and Theory*, January 2011 - present
- *State and Local Government Review*, January 2010 - December 2012
- *Journal of Public Budgeting, Accounting, and Financial Management*, August 2008 - present

Outside Reviewer for Tenure and Promotion: Six times since 2014

Quoted by: Al Jazeera America TV, *Arizona Central Daily*, *Austin American-Statesman*, *Bloomberg News*, *Boston Globe*, *Debtwire*, *Deseret (UT) News*, *Detroit News*, *Governing Magazine*, *Kansas City Star*, *Kansas City Business Journal*, KCBS Radio (San Francisco), KJR-AM Sports Radio (Seattle), Michigan (NPR) Radio, *the Olympian*, *Reuters*, *Puget Sound Business Journal*, *The (North NJ) Record*, *Sammamish Review*, *Seattle Times*, *Sno(qualmie) Valley Star*, *Stateline*, *Tacoma News-Tribune*, *The Street*, *Wall Street Journal*, WNYC Radio, *Washington Post*, *Wenatchee World*, *Yakima Herald*

Manuscript reviewer for: Academy of Management Annual Meetings, *Armed Forces & Society*, *Asia Pacific Management Review*, Congressional Quarterly Press, Electronic Hallway (teaching cases), Icelandic Research Fund, *International Journal of Public Administration*, *International Public Management Journal*, *Journal of Business Research*, *Journal of Governmental & Nonprofit Accounting*, *Journal of Policy Analysis and Management*, *Journal of Public Administration Research and Theory*, *Journal of Public Affairs Education*, *Journal of Public Budgeting, Accounting, & Financial Management*, *Journal of Urban Affairs*, *Local Government Studies*, *Municipal Finance Journal*, *Organizational Research Methods*, Palgrave MacMillan, *Public Administration*, *Public Administration Review*, *Public Budgeting & Finance*, *Public Finance Review*, *Public Performance and Management Review*, *Regional Studies*, Roxbury Press, *State and Local Government Review*, *Urban Affairs Review*

## University Service

University of Washington, Evans School:

- Founder and Faculty Director, UW-Piper Jaffray SNW Public Financial Leadership Academy, 2013 to present
- Faculty Director, Public Sector Chief Finance Officers' Forum, 2010-present
- Evans School Faculty Council: Chair (2014-2015), Chair-Elect (2013-2014), member (2010-2012)
- Ph.D. Dissertation Committee: Stephanie Leiser (chair), placement: Ford School of Public Policy, University of Michigan
- MPA Degree Project Advising: Luke Baron, Brady Bekker, Emily Cook, Steven Danna, Jarrad Fjelstad, Myoung Sun Lee, Forrest Longman, Bill Lucia, Amanda Ondrick, Adrian Rony, Jessica Sandusky, Joshua White, Julie Wroblewski
- Service on Standing Committees: Faculty Affairs (2015-2016 (chair), 2009-2010); Research (2009-2010); Executive MPA (2010-2015)
- Other Service: Junior Faculty Search Committees (2013, 2012, 2010)

University of Washington, Outside the Evans School:

- UW Ph.D. Committee Graduate School Representative: Richard D. Kim (School of Pharmacy), Edgar Luna (Economics), Amy Li (College of Education)
- UW Master's/Professional Thesis Committees: Matt Landry (MS Real Estate), Colin Morgan-Cross (Master of Urban Planning)
- Global Social Entrepreneurship Competition, Faculty Judge, 2012-2013
- Outside Ph.D. Dissertation Committees: Rebecca Bloch (Rutgers University, Accounting), Michael Hayes (American University, Public Administration/Public Finance), Min Su (Georgia St. University, Public Administration/Public Finance)

University of Kansas:

- Ph.D. dissertation committees: Robert Nye (chair), placement: Deputy Dean, US Army War College; David Matkin, placement: Askew School of Public Administration, Florida State; Ed Stazyk, placement: School of Public Affairs, American University
- Other Service: Career-Option MPA Admissions Committee (2008-2009); Social Sciences Division General Research Fund Review Committee (2008-2009); Faculty coordinator, Department of Public Administration Monday Research Brownbag (2006-2009); MPA Final Essay Reader (2004-2008); Faculty coordinator, Kansas City/County Management Association Spring Conference (2007-2009)

Updated: December 28, 2015